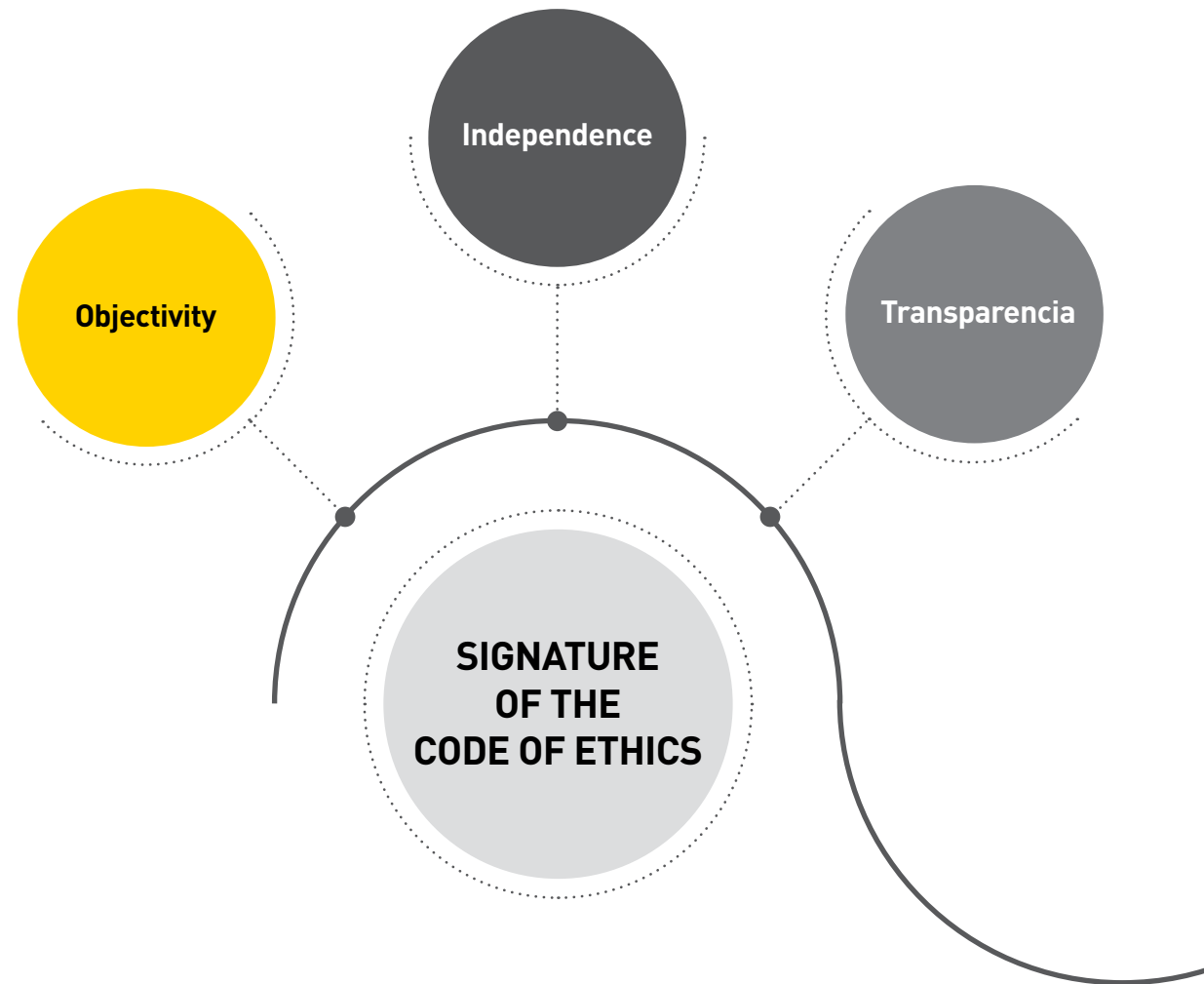


## 4.2. Suppliers

Prosegur has a shared Resource Management Division for the various business divisions, which is entrusted with overseeing relations with suppliers and the required procurement. In 2018 the Resource Management Division made further progress in its Strategic Plan, driven by the four areas comprising the same: **Procurement and Supply Chain, Fleet, Real Estate and Services Management.** Progress in the last year focused on seeking management excellence, improved services for customers, transparency and control, and cost efficiency.

Furthermore, in 2018 the Division worked on specific saving plans for southern Latin American countries (Argentina, Chile, Paraguay and Uruguay), and furthered implementation of its saving plan in Brazil, which began in 2017, with the aim of delimiting, controlling and driving down expenditure, thus helping to improve management results.

Supplier management at Prosegur is run in accordance with the Code of Ethics and Conduct, which states that vendor selection must be independent, objective and transparent, with these criteria conciliated with the company's interest in obtaining the best business conditions. In this regard, all suppliers are required to consent to, adhere to and comply with the Code from the moment a contract is signed with Prosegur, in all operations, both corporate and local.

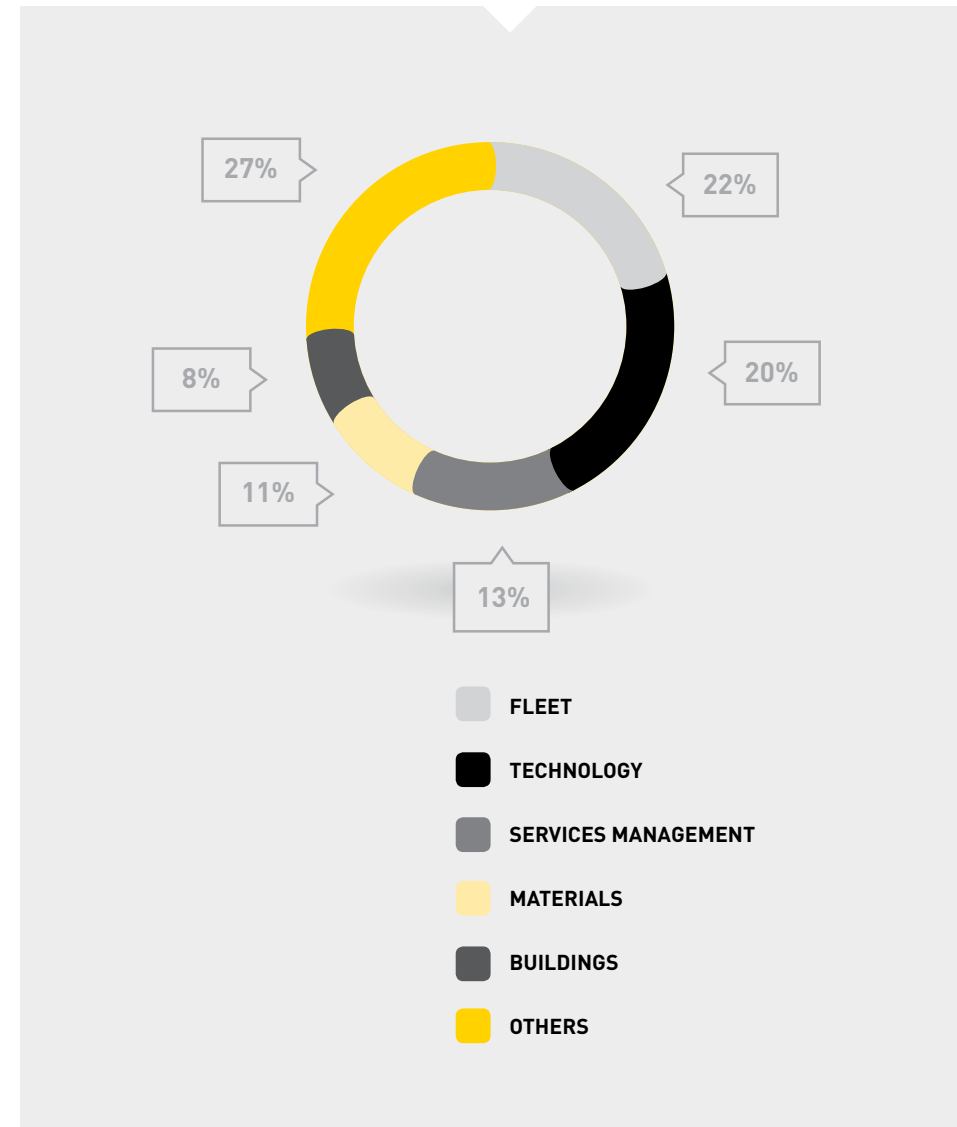


Prosegur currently holds relations with suppliers around the world, including the following:

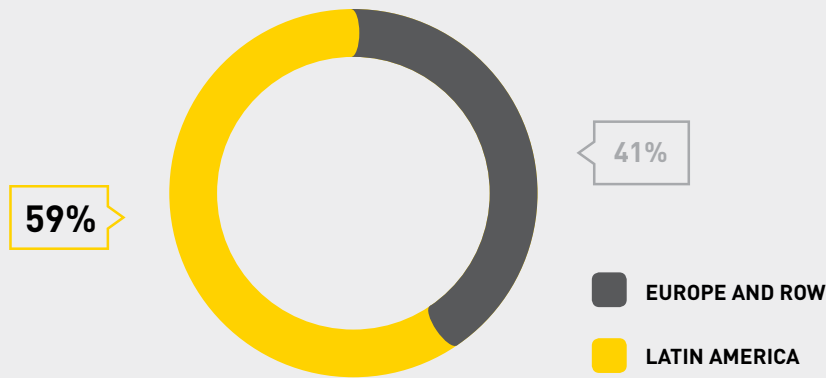
| Prosegur Suppliers                                      |   |
|---|---|
| <b>TECHNOLOGY</b>                                       | Technological material and services subcontracting.                   |
| <b>FLEET</b>  | Fuel, armoured vehicles for cash in transit.                          |
| <b>SERVICES MANAGEMENT</b>                              | Supplies, cleaning, building maintenance, travel, telephony and other |
| <b>TELECOMMUNICATIONS &amp; IT</b>                      | Devices, software, hardware and technical assistance.                 |
| <b>BUILDINGS</b>  | Construction, rental and furniture.                                   |
| <b>MATERIALS</b>  | For the Prosegur Alarms business.                                     |
| <b>EQUIPMENT AND UNIFORMS</b>                           | For operation staff.  |
| <b>OPERATIONAL AND MAINTENANCE MATERIALS, MACHINERY</b> | For the Prosegur Cash business.                                       |
| <b>OTHER SERVICES</b>                                   | External advisors, marketing and training.                            |

The total expenditure managed by the Resource Management Division in 2018 stood at EUR 750 million, distributed across the various procurement types and Prosegur's two regional areas (Latin America and Europe and Asia-Pacific).

### Procurement by type in 2018



## Procurement by region in 2018



“  
**The total expenditure managed by the Resource Management Division in 2018 amounts to 750 million euros**  
”

### STANDOUT PROJECTS IN 2018

Standing out among the more than 1,000 specific projects implemented during 2018, led by the Procurement and Supply Chain area, is the launch of Technology, Alarms and IT Procurement and negotiation hubs, as well as deployment of the Electronic Negotiations Tool and digital signatures, with the latter initially being launched in Spain and subsequently been transferred to the remaining markets.

#### Fleet management

Seeking to curb fleet costs, protect the environment and drive progress towards a new mobility concept, the company has launched an internal Carsharing initiative. The initiative comes as part of the company's vehicle mobility transformation project. The aim is to optimise employee operations, facilitate their movement during the course of the working day, and adapt fleet availability based on the needs of each service. Under the system, these vehicles are permitted to drive in zones restricted to zero emissions vehicles, such as those being established under antipollution protocols in the cities of Madrid and Barcelona.

A pilot initiative was conducted in 2018 for the Security and Alarms businesses in the cities of Madrid, Barcelona and Buenos Aires.